

Chair and Lead Director Symposium **Agenda**

NACD | GLOBAL BOARD LEADERS' SUMMIT | SEPTEMBER 21 - 24, 2019 | WASHINGTON, DC

SATURDAY, SEPTEMBER 21, 2019

11:00 a.m. – 11:05 a.m.

Welcoming Remarks



Claudia Allen

Senior Advisor, KPMG Board Leadership Center



Christopher Clark

Director, Partner Relations and Publisher, NACD

11:05 a.m. – 12:00 p.m.

The Future of Board Leadership through the Lead Director Lens

Discussion of takeaways for chairs and lead directors from the findings of the 2019 Blue Ribbon Commission initiative on The Future of Board Leadership.



W. Roy Dunbar

Compensation Committee Chair, Humana Inc.; Director, Lexmark International, SiteOne Landscape Supply Inc, Johnson Controls International plc



Kathleen Taylor

Chair, Royal Bank of Canada



Dennis Whalen

Leader, KPMG Board Leadership Center

12:00 p.m. – 12:45 p.m.

Networking Break

Lunch is provided.

12:45 p.m. – 1:30 p.m.

Building a Higher-Value CEO/Board Relationship

The lead director has a clear mandate to both lead fellow board members and to serve as a key connection point with the CEO. Less clear is how to create maximum value that both elevates CEO effectiveness and harnesses the full power of the board. Current lead directors who are also seasoned CEOs will explore the answers to these questions: What defines an exceptional lead director from the CEO's perspective? From the board's perspective? What measures help to define success? Join us for practical advice and frank insights on navigating a lead director's most critical relationships.



Robert Stevens

Retired Chair, President, and CEO, Lockheed Martin Corporation; Lead Director, Monsanto Company; Director, U.S. Steel Corporation



Jane Stevenson

Vice Chair, Board and CEO Services, Korn Ferry



Dona Young

Lead Director, Foot Locker Inc.; Director, Aegon N.V., Save the Children International, NACD; Trustee, Save the Children U.S.

1:30 p.m. – 1:45 p.m.

Networking Break

1:45 p.m. – 2:45 p.m.

Table Discussions

Peer exchange focusing on the chair and/or lead director's roles & responsibilities.



Ken Daly

Director, Powerlytics, Lutheran Services in America; Former Member, FASAC; Former CEO, NACD; Senior Advisor, KPMG Board Leadership Center

2:45 p.m. – 3:00 p.m.

Networking Break

3:00 p.m. – 3:45 p.m.

Crisis Prevention and Readiness: The Culture Connection

Most organizations will face a crisis at some point—from product safety failure, natural disaster, or ethical lapse, to the sudden loss of a CEO or a major cybersecurity breach. This session will explore key questions facing board leaders: How prepared is the company to respond quickly and appropriately? Are crisis scenarios played out in table top exercises? Is the company's culture built to minimize the chance of crises occurring?



Claudia Allen

Senior Advisor, KPMG Board Leadership Center



Trevor Fetter

Lead Director, Hartford Financial Services Group, Inc.



Melinda Yee Franklin

Managing Director, Corporate and Government Affairs, Western Region, United Airlines Inc.; Vice Chair, San Francisco Chamber of Commerce

3:45 p.m.

Forum Concludes
