

Beyond the Key Committees Agenda

NACD | GLOBAL BOARD LEADERS' SUMMIT | SEPTEMBER 21 - 24, 2019 | WASHINGTON, DC

SUNDAY, SEPTEMBER 22, 2019

10:30 a.m. – 10:35 a.m.

Welcoming Remarks



Stephanie Mullette

Director of Corporate Solutions, NACD

10:35 a.m. – 11:30 a.m.

Leadership Beyond the Key Committees

Drawing from the findings of the 2019 Blue Ribbon Commission initiative on The Future of Board Leadership, chairs of nontraditional committees will discuss how they interface with other committees, the chair/lead director, and the CEO to ensure effective coordination of oversight responsibilities and smooth interactions with management in the face of expanding board agendas.



Margaret Foran

Compensation Committee Chair, Occidental Petroleum Corporation; Corporate Secretary and Senior Vice President, Prudential Financial, Inc.



Greg Pratt

Chair, Carpenter Technology Corp.; Chair, Governance Committee, Tredegar Corp

11:30 a.m. – 11:45 a.m.

Networking Break

11:45 a.m. – 12:30 p.m.

Realigning Board Structure with Long-Term Strategy

Directors from boards who have implemented a non-traditional committee structure discuss their process for reevaluating the board's needs, and share how these new committees help provide better oversight of long-term value creation.



William Easter III

Audit Committee Chair, Delta Airlines; Director, Memorial Hermann Health System, NACD Texas TriCities Chapter, Concho Resources Inc., Grupo Aero Mexico



Sara Mathew

Former Chair and CEO, Dun & Bradstreet; Director, Campbell Soup Co., Freddie Mac, State Street Corp., Shire PLC



Brian Schorr

Brian Schorr, Partner & Chief Legal Officer, Triam Fund Management, LP, Director, Lawyers for Children, Trustee, New York University School of Law

12:30 p.m. – 2:30 p.m.

Networking Lunch and Keynote

Please make your way to the ballroom.

2:30 p.m. – 3:30 p.m.

The Role of Ad Hoc Committees

Whether a company is dealing with a major transaction, an active CEO search, or an important legal or reputational issue, an ad hoc committee may be a useful tool to help the board provide effective oversight of a significant matter while still maintaining its regular function and structure. Ad hoc committees are also a useful way for boards to test new committee structures. In this session, directors who have used or served on ad hoc committees discuss how and why they were formed and the ways in which they worked with the key committees and board leadership.



Nora Denzel

Director, Ericsson Inc., Advanced Micro Devices Inc., Talend, NACD Northern California Chapter



D'Anne Hurd

Director, Peckham Industries, Inc., EILEEN FISHER, Inc.; Independent Trustee, Pax World Funds, Pax Ellevest



Stuart R. Levine

Chair and CEO, Stuart Levine & Associates LLC; Director, Broadridge Financial Solutions Inc., Northwell Health

3:30 p.m. – 3:45 p.m.

Networking Break

3:45 p.m. – 4:30 p.m.

Next-Gen Board Talent

As committee structures change in response to the evolving risk and strategy landscape, so must board composition change in response to changes in company strategy. In this discussion, boards who have brought on nontraditional candidates—e.g., younger directors or those with a less-common skill set or unusual background—discuss how they reevaluated the board's skill set matrix and how it led them to look for talent in new places.



Chelsea M. Lewis

Senior Manager, Board Advisory Services, NACD



Christa Steele

Former CEO, Mechanics Bank (MCHB); Owner, Boardroom Consulting LLC



Beth Stewart

CEO, Trewstar Corporate Board Services



Drew Train

Managing Partner, Co-Founder, Oberland Inc.

4:30 p.m.

Forum Concludes

